

## Tax Strategy

### Introduction

This document sets out Haydock Commercial Vehicles Limited's ("Haydock") approach to handling its UK tax affairs, for the period ended 31 December 2024.

This document is intended to comply with the companies requirements under Schedule 19 of the Finance Act 2016 and has been approved by the board of directors.

### Tax strategy

Haydock is ultimately owned by Cheshire 3 Holdings Limited, that has as its objective to comply with tax legislation and pay the correct amount of tax in the right place at the right time.

Haydock has detailed its tax strategy as it relates to UK taxation using the main headings within Schedule 19 Finance Act 2016 and in accordance with the companies compliance objectives.

### The approach of Haydock to risk management and governance arrangements in relation to UK taxation

The Board of Haydock is responsible for ensuring compliance with UK tax law. Cheshire 3 Holdings board support Haydock through their tax and risk management and governance.

Haydock is responsible for ensuring that UK tax risk is managed appropriately and meets Cheshire 3 Holdings overall attitude towards acceptable levels of risk. The overall aim of the Group is to manage and reduce any tax risk across all taxes to an acceptable level. Material transactions are therefore reviewed for tax risk by the directors where necessary.

External qualified advisors that are competent with the required knowledge in each area of taxation are used to ensure compliance with tax legislation and to mitigate any tax risk arising.

Transactions within the companies are commercially driven and any tax risks arising from these commercial decisions are managed within the commercial objectives of the Haydock.

### The attitude of Haydock towards tax planning

Tax planning is undertaken to utilise tax incentives or reliefs as set out in the legislation. This will only be undertaken where the underlying transaction meets the commercial and governance objectives of Haydock. Any planning is aligned to the policy of complying with tax legislation and paying the right amounts of tax legally due within the right timeframe.



**SCANIA**

Haydock does not enter into artificial transactions which lack economic substance in order to reduce tax. Where legitimate and commercially driven tax planning is undertaken, external advice will be sought to ensure that the planning is carried out efficiently, but also that it is carried out in accordance with the intentions of parliament and the purpose of the applicable legislation.

The directors and tax advisors will be involved for any significant transactions to assess the potential tax impact and to manage the related tax risks. The assessment of risk and compliance is undertaken across all taxes.

### **Managing risk in relation to UK taxation**

Haydock has a risk-averse approach to managing tax risk. The Board of directors, with support from their tax advisors, will review each material transaction on an appropriate basis to assess any risk and to ensure that it meets internal risk and control objectives for the company.

External advisors are used to help manage the risk and ensure the company meets its tax obligations. External advice will be sought to help assess the risk and provide support on reaching the correct tax position. Care is taken when the company is deciding on the levels of tax risk to accept. These decisions are made by the directors with the help of their advisors.

### **The approach of Haydock towards dealing with HMRC**

Haydock's aim is to have an open and constructive relationship with HMRC. All tax filings and tax payments are made to HMRC on a timely basis to meet statutory deadlines and to reduce the risk of penalties. This is consistent across all taxes and related tax filing obligations.

Accurate and timely disclosures are made in the tax computations and returns to reflect transactions undertaken and any positions taken where the tax treatment is uncertain are appropriately identified. If inadvertent errors occur in the tax submissions, full disclosure is made to HMRC as soon as is reasonably practical once the errors have been identified and any outstanding tax settled promptly.

In the event of a disagreement with HMRC, the group seeks to resolve all such disputes on a timely basis. The group may also engage external advisors to help resolve the dispute where appropriate.

### **List of entities covered by this Tax Strategy**

Haydock Commercial Vehicles Limited

Cheshire 3 Holdings Limited